



PROPOSAL

on the Strategy-Making Process of ELTE EDÖK

I. Executive Summary

In its work plan adopted by Resolution No. 20/2026 (I. 13.) and amended by Resolution No. 27/2026 (IV. 16.), the General Assembly of EDÖK has placed the topic of "EDÖK Strategy 2026" on its preliminary agenda. Currently, EDÖK does not possess a comprehensive, long-term strategic planning document regarding its operations. The appointment of the Presidential Commissioner for Strategic Affairs, alongside the strategy-making process of EDÖK, aims to fill this gap.

The Statutes of EDÖK, in alignment with the National Higher Education Act (Nftv.) and the University Organizational and Operational Regulations (SZMSZ), establish the legal foundation and scope of duties for EDÖK's operations. Furthermore, the President's application includes development directions and advocacy goals. However, we consider it appropriate to formulate specific institutional objectives, success criteria, the operational modalities, and the core ethos of the organization through a bottom-up approach, ensuring broad participation and proper documentation. This will allow the organization to chart a unified direction that spans across annual institutional cycles. Naturally, these guiding principles and indicators may vary across different timescales and organizational levels, which must be reflected in the final document. Furthermore, we deem it essential to ensure the establishment and application of the PDCA cycle during both the strategy-making process and the quality enhancement of student advocacy, thereby enabling effective adaptability.

We propose the following process for the preparation of the Strategic Document:

1. Establishing the relevant timescales
2. Assessing the current situation
3. Defining goals and action points

According to the timeline, this process will be implemented by September 2026. This allows the current General Assembly to debate and review the outcomes prior to the regular representative elections and enables the Union to utilize the results for recruitment and succession training in student advocacy work. However, in order to achieve the widest possible consensus, we recommend that the strategic document also be submitted to the inaugural session of the incoming General Assembly for finalization and review.

The coordination of the strategy-making process will be the responsibility of Levente Szemerédi, Presidential Commissioner for Strategic Affairs, under my direction. The work

will primarily be conducted within a working group framework, allowing for a higher degree of membership fluctuation and a flexible operational order suited to the multifaceted nature of the task, while strictly maintaining reporting obligations.

Detailed rules governing the working group:

1. The working group is established by the General Assembly, which defines:
 - a. its objective,
 - b. its duration,
 - c. its leader.
2. The leader of the working group has exclusive authority to:
 - a. admit or remove members from the working group,
 - b. determine its work plan and rules of procedure in alignment with the working group's objective.
3. The leader of the working group shall report in writing to the General Assembly by the last working day of each month regarding the working group's activities, which must include:
 - a. the membership of the working group,
 - b. a summary of the working group's monthly activities,
 - c. an evaluation of the working group's overall progress toward fulfilling its objective.
4. The report of the working group leader does not require a separate vote by the General Assembly.
5. The General Assembly reserves the right to terminate the working group with immediate effect or to dismiss its leader. In both cases, the leader of the working group is obliged to provide the complete internal documentation within 10 working days, in the manner and to the person specified at that time. In the event of a change in working group leadership, the handover-takeover process must be conducted in accordance with the spirit of Sections 7–9 of the Statutes.

II. Draft Resolution

1. The General Assembly of the University Doctoral Students Union supports the implementation of the strategy-making process as set forth in the proposal, and furthermore requests the active participation of the Union's members.
2. The General Assembly of the University Doctoral Students Union establishes the EDÖK Strategic Working Group with the operational framework set forth in the proposal, and entrusts its leadership to Levente Szemerédi, the EDÖK Presidential Commissioner for Strategic Affairs.

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Based on the preparation by Levente Szemerédi, Presidential Commissioner for Strategic Affairs:

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